

REVIEW OF CORPORATE PLAN 2015-2019

Corporate Plan Review 2017

Longford County Council, adopted its Corporate Plan following the statutory process in February 2015. Longford County Council is now obliged to review the Corporate Plan following the adoption of the Local Economic and Community Plan in 2016 and a number of significant changes in the Council's operating environment since 2015, including the Center Parcs development and a new government with a renewed focus on rural Ireland.

The review process commenced in early 2017 and included internal consultation with our Councillors, employees, the Public Participation Network and the public through the Council's website. It also had regard for the views of the National Oversight & Audit Committee.

This review has focused on changes in the Council's operating environment and has produced a number of revisions to the Council's Core Values, Themes and Strategic Objectives, for the remainder of the term of this Council.

An Equality and Human Rights Statement has been adopted in conjunction with this revised Corporate Plan which affirms our commitment to equality and human rights in carrying out our functions.

Our Vision County Longford, the place to be.

Our Mission Connected; People, Place and Opportunity.

[Our County](#)

County Longford is located in the heartland of Ireland, along the River Shannon and on the main transport route serving the West and North West of Ireland.

The County has a growing population, with 41,000 people in 2017. The County Town, Longford has a population of 10,300. Other main towns are Ballymahon, Edgeworthstown, Granard and Lanesboro.

Longford has significant potential to attract investment and visitors. The County has a rich economic legacy in the areas of agriculture, manufacturing, engineering and more recently in the med-tech and pharma area.

The communities in Longford are proud and resilient with the rebuilding of St Mel's Cathedral in Longford Town following the fire in 2009 representing a potent symbol of their enormous capacity.

Longford is rich in culture, heritage and natural amenities. The County is also set to become a major tourist destination with the current development of the Center Parcs Resort near Ballymahon and the Royal Canal Greenway which passes through the County.

Longford Town is the administrative centre for Longford County Council. The County has about 1,700 business and people from 40 countries live in County Longford.

The County's greatest asset is its people, industrious, friendly, proud and ambitious to see the County progress.

Our Council

Longford County Council provides and funds a range of services, including Housing, Transportation, Economic and Community Development, Amenities, Libraries, Environmental Management, Emergency Services, Water Services and Financial Support.

It is also the home of local democracy in the County with 18 Councillors representing the Municipal Districts of Ballymahon, Granard and Longford. The Councillors and the Executive of Longford County Council are responsible for the delivery of services to the public, for setting budgets, for formulating policies, for implementing national plans and for setting commercial rates and local property tax.

The Executive makes day to day operational decisions under the policies decided by Councillors. Longford County Council meets on a monthly basis and is supported by the Corporate Policy Group and four Strategic Policy Committees which are:

- Housing Services Strategic Policy Committee
- Infrastructure and Environment Strategic Policy Committee
- Planning and Development and Cultural Strategic Policy Committee
- Economic Development and Enterprise Strategic Policy Committee

and their membership is made up of Councillors, Sectoral Representatives and nominees of the Public Participation Network.

The Corporate Policy Group consists of the Cathaoirleach of Longford County Council, the four Chairs of the Strategic Policy Committees and the Chief Executive and Management Team of Longford County Council.

The Council works with the Community and Voluntary sector through the Public Participation Network and the Local Community Development Committee which is responsible for the governance and oversight of community expenditure from national sources.

The Council is also supported by the work of the Joint Policing Committee, which comprises Oireachtas Members, Councillors, Community Representatives and Senior Management from the Longford Gardai and Longford County Council.

Our Operating Environment

Longford County Council operates in a challenging and at times unpredictable environment that places significant demands on the capacity and resources of the Council.

Longford County Council sees its role as proactively engaging within its operating environments to ensure that the Council is always well positioned to serve, represent and lead the communities of County Longford.

External Environment

Political

There is uncertainty in the role of Local Government, with conflicting demands from Central Government and a growth in public scepticism of traditional politics. There is also occasional tension between representative and participative democracy.

Economic

In the absence of critical infrastructure such as gas and motorways County Longford lags behind its neighbours in economic development. Improved access to funding and the Center Parcs development are helping to address the issue.

Societal

Longford Society demands more from its Local Authority in an environment of local property tax, greater use of social media, and the growth of community voices. Community and cultural activity is strong in County Longford and there is a wealth of creativity in the County. This is counter balanced by a perception of decline in the County Town, a high level of social exclusion and the challenge of integration for the people from many backgrounds who live in County Longford.

Technology

The current lack of good quality broadband in many parts of the County is a barrier to economic growth. There is need to maintain awareness of technological advances and use of social media to remain efficient and manage customer expectations.

Environmental

The management of Longford County Council's response to Climate Change places renewed focus on the development of renewable energy, reduction of the carbon footprint, green tourism, green procurement and promoting the concept of a natural County. Promotion of Environmental Awareness as well as Environmental Regulation and Enforcement are also important factors.

Legal

There is increasing complexity in the legal and regulatory environment in which Longford County Council works, involving Control and Compliance, Risk and Governance, Health and Safety and heightened levels of corporate and personal responsibility and accountability.

Internal Environment

Longford County Council's capacity to deliver the Corporate Plan will be influenced by the following factors -

Culture

Longford County Council has a culture of committed customer service based on a clear organisational structure and is supported by open and transparent policies with a strong focus on Health and Safety and Risk Management.

Employee Support

Longford County Council has loyal, skilled and compassionate employees who have served the County well despite significant cutbacks, throughout the years of recession.

The implementation of the Council's Workforce Plan to meet current expectations and emerging trends require that appropriate supports are put in place to ensure that each employee fully realises their potential.

Communication

Clear and effective communication within Longford County Council is essential to the successful performance of the Organisation and the delivery of the Corporate Plan.

Financial Management

Longford County Council benefits from prudent financial management by both Councillors and employees over the years that has placed Longford County Council in a relatively healthy financial position and allows it to avail of new opportunities in a growing economy.

Performance Management

Longford County Council is continually required to review, measure and report on its performance throughout all of its operating areas and meet the requirements set out by the National Oversight and Audit Commission, the Internal Audit Committee and other external agencies.

Buildings

Longford County Council operate from three main offices and a number of sub-offices throughout Longford Town and County.

Our Values

Longford County Council is committed to the following Core Values -

Confidence

Longford County Council will create the environment to allow our Councillors and our employees develop and maintain confidence in serving, representing and leading the communities of County Longford.

Openness

Longford County Council will communicate and operate openly and will be transparent in our dealings and decision making.

Quality Service

Longford County Council is committed to providing a level of service that conforms to the expectations of our customers and communities.

Pride

Longford County Council take pride in the work that we do, in the communities that we serve and in the County that we represent.

Inclusiveness

Longford County Council will focus with compassion on social justice, inclusion, human rights, equality of access and opportunity for all, while not neglecting the most vulnerable in our County in the work that we do.

Respect

Longford County Council's Councillors and employees will treat each other, our environment, those we serve and all of our stakeholders with dignity and respect in the work that we do.

Our Themes

Community Leadership

For Longford County Council to be successful our Communities must remain involved and engaged in sharing our vision. Longford County Council will continue to consult with, engage with and empower our communities in relation to all our activities.

Economic and Physical Development

The delivery of economic and physical development for our towns and villages in a planned and sustainable manner is critical to the performance of Longford as a County. Longford County Council will play a leading role in our County's development to ensure a prosperous future for the communities of County Longford.

Quality of Life - Health and Well Being

The health and well being of our communities is a measure of our success as a society. Longford County Council can influence and improve the quality of life of our communities in the areas of housing, human rights, social inclusion, sport and recreation activities, libraries, transport, water services, environment, social development and financial support.

Organisational Integrity

For Longford County Council to serve our customers and communities effectively, we need an organisation that is fit for purpose for our employees and Councillors.

Longford County Council is committed to identifying and implementing the best possible service delivery model for our customers and communities as well as for the Councillors and employees of the Council.

An Image that Attracts

Longford County Council recognises the continued need to make County Longford more attractive as a place to live, invest, visit or work. The Council also needs to promote awareness of what we have and what we are planning to our communities within County Longford and to the outside world.

Our Objectives

We will realise our potential through the following Strategic Objectives -

1

- Support and maintain safe, sustainable and active communities in our County through community engagement and empowerment.

- 1.1 We will work in partnership with local communities to promote and develop sustainable local areas and support community organisations to provide for a more sustainable future
- 1.2 We will provide social housing to meet the identified needs of our communities and we will promote involvement of tenants in estate management.
- 1.3 Through our Roads Office we will promote and improve road safety throughout the County.
- 1.4 Through our Fire Service we will protect our communities by responding appropriately to emergencies and by promoting fire safety and by providing effective fire safety certified services.
- 1.5 We will promote and support the provision of sporting and recreational facilities throughout the County.
- 1.6 Through Longford Sports Partnership we will support the promotion of sport and recreation initiatives.
- 1.7 We will promote our Library Service to enrich the lives of every person in County Longford.
- 1.8 Through the Local Community Development Committee we will support the community related funding programmes throughout the County.
- 1.9 Through the Local Community Development Committee we will co-ordinate the delivery of the Community elements of the Local Economic Community Plan.
- 1.10 We will promote awareness of, and support, the Public Participation Network in ensuring optimum community participation in the Council's decision-making process.
- 1.12 Through our Civil Defence structure we will support community activities and festivals and promote and facilitate water safety in our County.
- 1.13 Through our Veterinary Service we will promote and regulate Food Safety and Animal Control.
- 1.14 Through the Longford Age Friendly Strategy, we will address older people's issues in County Longford.

- Plan, provide and sustain the infrastructural development, the Regeneration Programme and the natural environment of County Longford.

- 2.1 To meet our existing and future infrastructural needs, we will promote and support appropriate infrastructural development of roads, water services, natural gas, broadband, renewable energy and tourism related products.
- 2.2 We will provide and maintain appropriate levels of social housing in the County.
- 2.3 We will ensure effective proper planning and sustainable balanced development of our County.
- 2.4 Through our Water Services office in partnership with Irish Water, we will maintain and improve the quality of our water services.
- 2.5 We will maintain and improve the quality of our existing road network.
- 2.6 We will promote and support the development of suitable sporting and amenity infrastructure of our County.
- 2.7 We will resolve the issue of Unfinished Estates in Longford.
- 2.8 We will work jointly with NAMA and the Receivers to bring the Northern Quarter in Longford Town to the market and be available to any interested party considering possible development opportunities in the area.
- 2.9 We will put in place an action plan to address Vacant Properties, establish and maintain a vacant site register and, where appropriate, apply the vacant site levy to encourage owners to bring sites in to productive and economic use.
- 2.10 We will continue to emphasise the importance of extending the gas network to Longford, meeting the requirements of existing and future customers.
- 2.11 We will promote Longford Town as a viable and attractive location for a new Hotel or accommodation development to meet the current demand and future growth potential in tourism and economic development.
- 2.12 We will put in place appropriate levels of education, control and enforcement in order to efficiently manage litter in our County.
- 2.13 We will protect the quality and character of our natural environment and ensure that development occurs within environmental limits having regard to the requirements of all relevant environmental legislation and promote the sustainable management of our natural capital.
- 2.14 We will put in place appropriate levels of education, control and enforcement to manage water quality in our County.
- 2.15 We will support the provision of appropriate waste disposal facilities and services in our County.

3

- **Maintain a supportive business environment to support job creation and retention and work with relevant agencies to attract investment to County Longford.**

- 3.1 We will develop and promote our towns as living, viable and dynamic community and commercial centres.
- 3.2 Through the Local Enterprise Office, we will ensure businesses have access to the full range of business supports to aid sustainable development.
- 3.3 We will support existing businesses to allow them realise their potential.
- 3.4 We will work with Agencies to maintain a supportive business and economic environment to support job creation and retention.
- 3.5 We will facilitate and support new business creation and inward investment.
- 3.6 We will develop a connected Longford business community network to help create a dynamic business hub in the County.
- 3.7 Through the Local Enterprise Office and our Library Services, we will develop a Business Information Service for small businesses in our County.

4

- **Work with our communities to develop sustainable Tourism in the County, based on our quality natural environment, people, heritage and cultural assets.**

- 4.1 We will promote and support tourism and its potential to deliver economic benefits to our County.
- 4.2 We will collaborate with the appropriate agencies and our communities to support and implement the actions in our Tourism Strategy.
- 4.3 We will promote appreciation, access to and participation in the Arts, Literature, Culture and our national language in our County.
- 4.5 We will protect and promote awareness, care and conservation of our County's Heritage.
- 4.6 We will identify, collect, preserve and promote awareness of our County's Archives.
- 4.7 We will deliver innovative and high quality cultural programme of events.

5

- Maintain and the health, safety and wellbeing of our workforce and support our employees in realising their potential.

- 5.1 We will promote and implement best practice in Occupational Health and Safety for our employees.
- 5.2 We will encourage and promote a culture of continuous improvement across the organisation with proactive and responsive approaches.
- 5.3 We will put in place and maintain an appropriate Workforce Plan to allow us to deliver the services to meet the needs of our communities.
- 5.4 We will provide the appropriate level of support to our employees and allow each individual perform to their full potential.
- 5.5 We will implement a Performance Management Development System for our employees.
- 5.6 We will support our employees in learning to communicate more effectively with many of our diverse communities.

6

- Provide strong financial management, risk management, audit, corporate governance and control and compliance systems.

- 6.1 We will manage our finances with prudence and in an open and transparent manner.
- 6.2 We will provide timely, relevant and accurate financial management and information.
- 6.3 We will promote and observe best practice and the highest standards of governance.
- 6.4 We will promote and implement best practice in Risk Management throughout our operations.
- 6.5 We will promote and deliver value for money throughout our operations.
- 6.6 We will provide a safe and secure ICT platform, compliant with current Data Protection Legislation.
- 6.7 We will promote and adhere to National Public Sector Procurement Guidelines and the Public Spending Code.
- 6.8 We will pay our suppliers in accordance with Prompt Payment Legislation.

7

- Support local democracy including the policy making and representation role of our Councillors and public participation in our decision making.

- 7.1 We will enhance democratic participation in our County through our Councillors, the Public Participation Network and ongoing awareness campaigns targeted at our communities.
- 7.2 We will facilitate and support our Councillors and provide appropriate levels of support and training.
- 7.3 We will provide appropriate supports to ensure that our Municipal Districts fully realise their potential.
- 7.4 We will provide the best possible facilities for our public meetings.
- 7.5 We will support active citizenship, community empowerment and public participation and engagement in our decision making.

8

- Develop and maintain appropriate internal and external communication channels that makes it easier for the Council to engage with each other, our communities and stakeholders and the outside world.

- 8.1 We will develop and implement an appropriate internal communications plan.
- 8.2 We will develop and implement an appropriate external communications plan.
- 8.3 We will measure and report to our Councillors, appropriate agencies and our communities on our performance.
- 8.4 We will promote awareness of our County as a great place to be.
- 8.5 We will facilitate the public with access to records held by the Council.

9

- Support a high quality level of customer service by maximising the use of technology and providing the best possible customer experience.

- 9.1 We will deliver a consistent and high quality customer service.
- 9.2 We will provide appropriate facilities to ensure our customers receive the best possible service.
- 9.3 We will maximise the potential of ICT to improve services to our customers.
- 9.4 We will maximise the use of ICT to provide access to information for our customers.
- 9.5 We will support the rollout of adequate broadband to all areas of our County.
- 9.5 We will develop and implement a digital strategy for our County.

10

- Take a leadership role in social inclusion, equality, human rights and universal accessibility.

- 10.1 Through our Community Services we will develop an Equality and Human Rights Framework for all of our operations.
- 10.2 Through our Library Services we will actively engage with our communities to promote literacy and life-long learning.
- 10.3 Through our Roads Services we will facilitate and support all modes of transport and access for our communities throughout our County.
- 10.4 We will support a multi-agency approach to tackling social exclusion in our County.
- 10.5 Through the SICAP programme and its successors, we will promote and support targeted means to improve delivery of services to those in most need.
- 10.6 Through our Community Services we will promote and oversee the delivery of social inclusion policies and co-ordinate effective community activities in our County.
- 10.7 Through our Community Services we will support and facilitate Comhairle na nÓg in their activities.
- 10.8 We will improve universal access to public spaces and amenities.
- 10.9 We will adopt policies that affirm the Council's commitment to equality and human rights.

Our Resources; How we resource the Plan

We will resource the Plan through the implementation of our Workforce Plan, through the annual budgetary process and through the various Service Level Agreements between Longford County Council and the stakeholders and agencies that we collaborate with.

Our Performance; Implementation, Monitoring and Review

At the start of each year we will develop an Annual Service Plan for each of our functional areas. This Plan will outline for each section of Longford County Council the following -

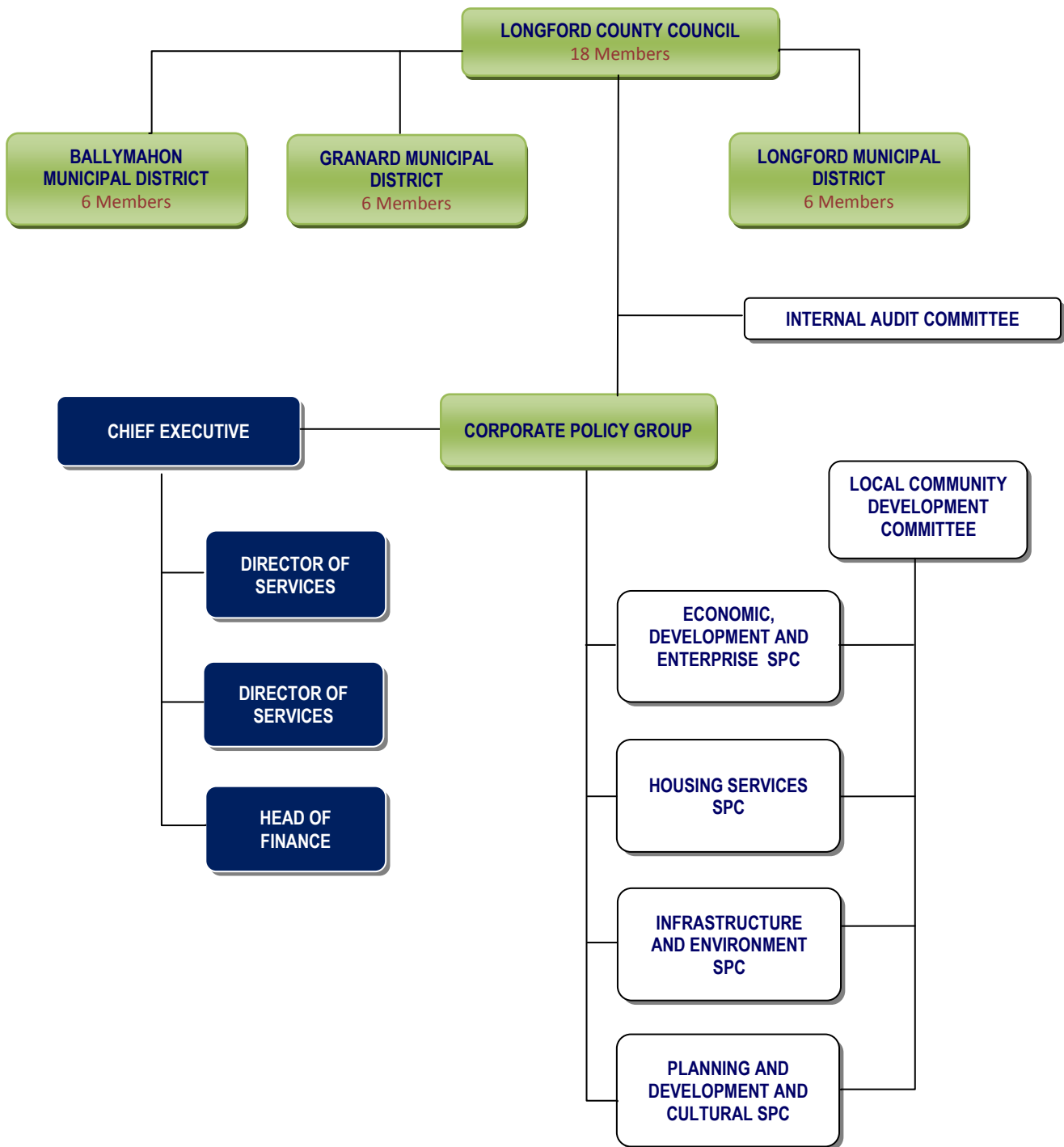
- The relevant actions required by the particular section.
- The relevance to the overarching Corporate Plan.
- Specific link to the relevant strategic objective.
- Specific link to team plans.
- Responsibility.
- How we will resource the actions.
- How we will carry out the actions and,
- How we will measure the success of the actions.

Each month the Management Team will report on progress and performance to the Council as part of the Management Report.

Twice a year the Corporate Policy Group will conduct a more detailed review on performance and any adjustments required will be made as necessary. End of year performance will be reported through the Annual Report to the Council.

Longford County Council reports on 34 Performance Indicators each year which are published locally and nationally and made available to the National Oversight and Audit Commission.

Appendix 1 - Our Organisation



Appendix 2 - Our Councillors



Granard Municipal District



Cllr. Paraic Brady
Fine Gael



Cllr. Micheál Carrigy
Fine Gael



Cllr. John Duffy
Fine Gael



Cllr. Luie McEntire
Fianna Fáil



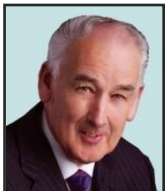
Cllr. Martin Mulleady
Fianna Fáil



Cllr. P.J.Reilly
Fianna Fáil



Longford Municipal District



Cllr. John Browne
Fine Gael



Cllr. Seamus Butler
Fianna Fáil



Cllr. Pdraig Loughrey
Fianna Fáil



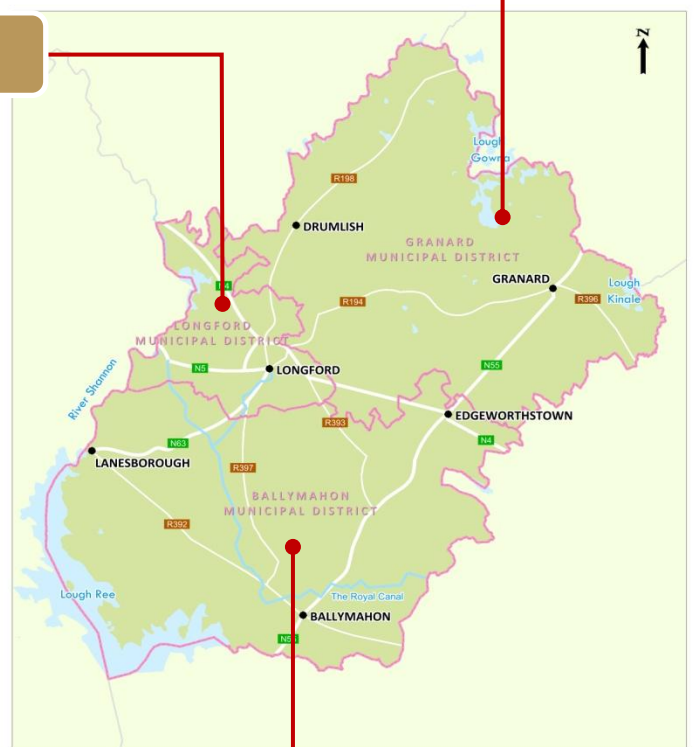
Cllr. Peggy Nolan
Fine Gael



Cllr. Mae Sexton
Non-Party



Cllr. Gerry Warnock
Non Party



Ballymahon Municipal District



Cllr. Mick Cahill
Fianna Fáil



Cllr. Mark Casey
Non-Party



Cllr. Gerard Farrell
Fine Gael



Cllr. Colm Murray
Fine Gael

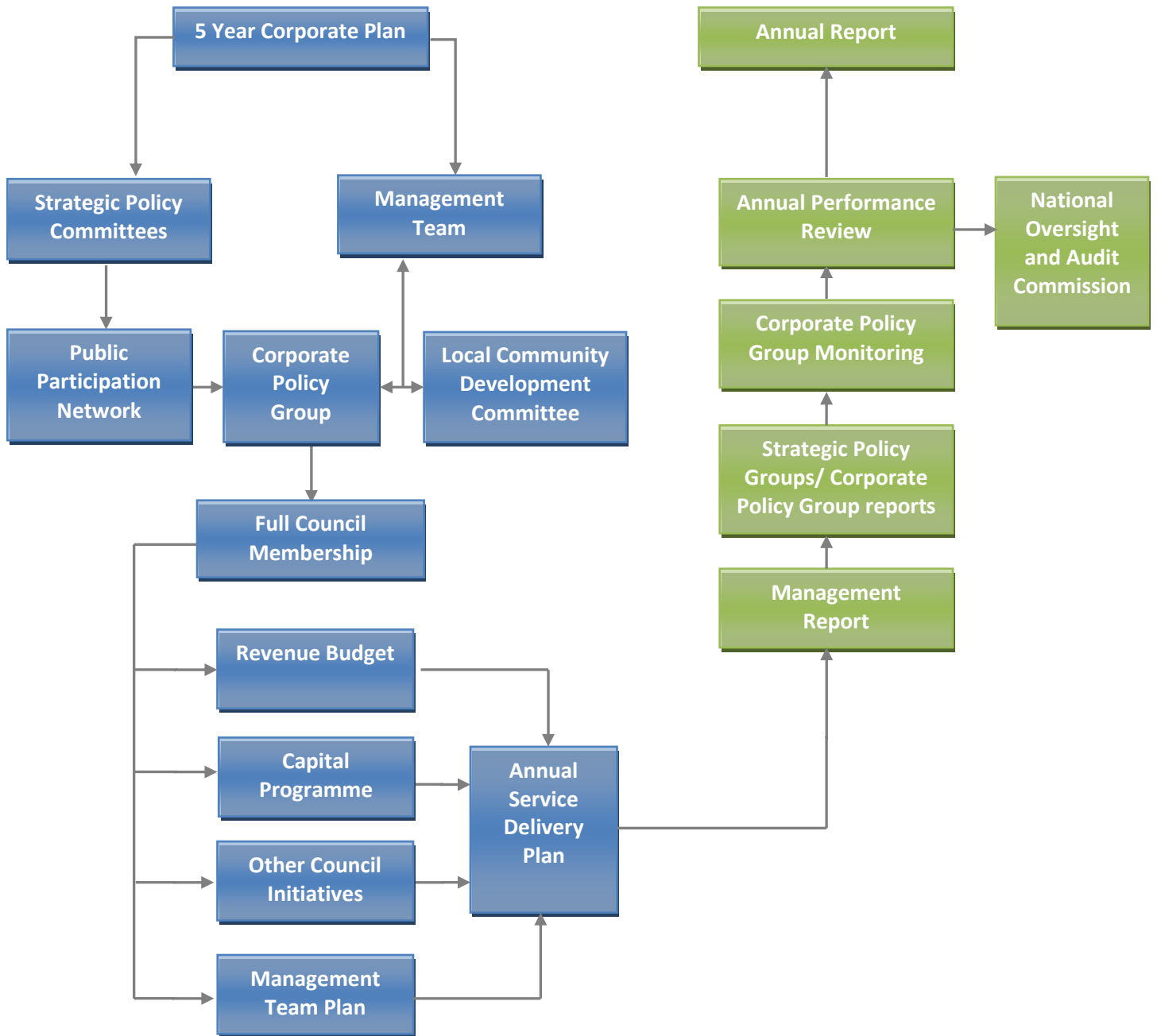


Cllr. Pat O'Toole
Fianna Fáil



Cllr. Paul Ross
Fine Gael

Appendix 3 - Our Annual Work Plan



Appendix 4 - Our Strategies

NATIONAL/EU

- *Action Programme for Effective Local Government 2012 (DECLG)*
- *Children First – National Guidance for protection and Welfare of Children (DYCA)*
- *Code of Conduct Guidelines for Elected Representatives and Employees*
- *Commission For The Economic Development Of Rural Areas (CEDRA) Report*
- *Corporate Plans Local Authority Supplementary Guidelines Circular LG 25/2014*
- *Corporate Plan Preparation 2010-2014 Circular LG 19/2009*
- *Delivering Value for People – Service Indicators in Local Government (DECLG, 2004)*
- *Governments Action Plan for Jobs 2012 & Pathways to Work 2013*
- *Guidelines for the Preparation of Corporate Plans (DECLG, 2004)*
- *Homelessness Policy Statement 2013-2016 (DECLG)*
- *Implementation Plan on the State’s Response to Homelessness 2014-2016 (DECLG)*
- *Keeping Communities Safe – Fire Services Framework 2013 (DECLG)*
- *National Climate Change Adaptation Framework (DECLG)*
- *National Disability Strategy Implementation Plan 2013-2015 (Department of Health)*
- *National Housing Strategy for People with a Disability 2011-2016 (DECLG)*
- *National Policy Framework for Children 2014-2020 (Department of Children and Youth Affairs).*
- *National Spatial Strategy 2002 – 2020*
- *Opportunities For All - A strategy for Public Libraries 2013-2017*
- *Our Sustainable Future – A Framework for Sustainable Development for Ireland 2012 (DoECLG)*
- *Rural Development Strategy*
- *Social Housing Strategy (DECLG)*
- *Traveller Accommodation Programme 2014-2018 (DECLG)*
- *Value for Money Reports (DECLG)*

REGIONAL

- *Border Midland West Regional Operational Programme 2014 -2020*
- *Eastern/Midlands Regional Assembly Operational Programmes*
- *Midlands Regional Homeless Strategy*
- *Public Service Stability Agreement 2013-2016 (Haddington Road Agreement)*
- *Regional Planning Guidelines & Regional Spatial and Economic Strategies (Pending)*
- *Waste Management Plan for the Midlands Region*

LOCAL

- *County Longford Arts Development Strategy, 2009-2014*
- *County Longford Child Care Strategic Plan*
- *County Longford Local Economic and Community Plan, 2016 - 2022*
- *County Longford Tourism Strategy, 2017 - 2022*
- *Longford Age Friendly Strategy, 2015 - 2018*
- *Longford County Council Adopted Budget 2015*
- *Longford County Council Disability Implementation Plan, 2008-2015*
- *Longford County Council Fire Service Operations Plan, 2011-2015*
- *Longford County Council Heritage Plan, 2015–2020 (Pending)*
- *Longford County Council Irish Language Scheme*
- *Longford County Council Litter Management Plan*
- *Longford County Council Occupational Health & Safety Management System*
- *Longford County Council Procurement Plan*
- *Longford County Development Plan, 2015-2021 (Pending)*
- *Longford County Sports Partnership Strategy*

RECENT STRATEGIES / PLANS

- *Action Plan for Jobs 2017*
- *Action Plan for Jobs for the Midland Region 2015-2017*
- *Capital Investment Plan 2016-2021*
- *County Development Plan 2015-2021*
- *County Longford Local Economic and Community Plan 2016-2022*
- *County Longford Socio-Economic Baseline Statement/Report (for LECP)*
- *Creative Ireland 2017-2022*
- *Libraries and Archives Plan (draft)*
- *Longford Age-Friendly Strategy*
- *Longford Heritage Plan 2016-2020 (draft)*
- *Longford Local Development Strategy 2014-2020*
- *Longford submission on National Planning Framework*
- *Sports Partnership Strategic Plan 2013-2017*
- *Social Inclusion and Community Activation Programme (SICAP) Annual Plan 2017*
- *Rebuilding our Rural Potential – Action Plan for Rural Development*
- *Rebuilding Ireland – Action Plan for Housing and Homelessness*
- *Tourism Strategy*
- *Waterways Ireland Heritage Plan 2016-2020*

Appendix 5 - Our Consultees

The Council acknowledges with gratitude the receipt of submissions.

- An Taisce, Tailor's Hall, Back Lane, Dublin 8.
- Arts Council, 70 Merrion Square, Dublin 2.
- BMW Regional Assembly, The Square, Ballaghaderreen, Co. Roscommon.
- Bus Eireann, Broadstone, Dublin 7.
- CLUID Housing Association, 37 Killarney Street, Dublin 1.
- Department of Arts, Sport & Tourism, Kildare Street, Dublin 2.
- Department of Communications, Energy & Natural Resources, Dublin 2.
- Department of Education & Science, Marlborough Street, Dublin 1.
- Department of Environment, Heritage & Local Government, Custom House, Dublin 1.
- Department of Social Protection, Aras Mhic Dhiarmada, Store Street, Dublin 1.
- Department of Transport, 44 Kildare Street, Dublin 2.
- Eircom, 1 Heuston South Quarter, St. John's Rd, Dublin 8.
- Engineers Ireland, 22 Clyde Road, Dublin 4.
- Enterprise Ireland, East Point Business Park, Dublin 3.
- Environmental Protection Agency, Johnstown Castle Estate, Co. Wexford.
- Fáilte Ireland, Lakelands, Fair Green House, Green Bridge, Mullingar, Co. Westmeath
- Gardai Síochána, Battery Road, Longford.
- Heritage Council, Church Lane, Kilkenny.
- HSE Dublin Mid–Leinster, Arden Road, Tullamore, Co. Offaly.
- IDA Ireland, Garrycastle, Athlone, Co. Westmeath.
- IMPACT, Local Government Division, Nerney's Court, Dublin 1.
- Inland Fisheries Ireland, Ashbourne Business Park, Dock Road, Limerick.
- Institute of Public Administration, 57-61 Lansdowne Road, Dublin 4.
- Irish Farmers Association, Irish Farm Centre, Bluebell, Dublin 12.
- Irish Human Rights & Equality Commission, Jervis House, Jervis Street, Dublin 1.
- Irish Rail, Heuston Station, Dublin 8.
- Local Community Development Committee, Great Water Street, Longford.
- Local Enterprise Office.
- Longford Chamber of Commerce, Harbour House, Market Square, Longford.
- Longford Community Resources Ltd., Templemichael, Ballinallee Road, Longford.
- Longford/Westmeath Education & Training Board, Mullingar, Co. Westmeath.
- Longford Women's Manifesto Group, Longford Women's Link, Ardnacassa Avenue, Longford.
- MABS, Fee Court, Church Street, Longford.
- Transport Infrastructure Ireland, Parkgate Business Centre, Parkgate Street, Dublin 8.
- Public Participation Network (PPN)
- SIPTU, Liberty Hall, Dublin 1.
- Teagasc, Town Centre, Longford.
- Waterways Ireland, Somerview House, Carrick-on-Shannon, Co. Leitrim.